

No.	Structure	Prompt	Guiding Questions to Prompt In-depth Discussion	Listen-fors
1	CI-1 Teacher	Describe collaborative planning.	<ul> <li>How often do you meet?</li> <li>What expectations are in place for collaborative planning?</li> <li>Describe what a typical planning session looks like.</li> <li>Who facilitates the planning?</li> <li>What documents do teachers use during collaborative planning?</li> <li>Any common templates used for lesson planning?</li> <li>Do administrators attend?</li> </ul>	Routine use of processes that facilitate data-driven collaborative planning of rigorous instruction and assessment aligned to the standards
2	CI-2 Teacher	Describe what classroom instruction usually looks like.	<ul> <li>Do you use an instructional framework?</li> <li>How often are classroom observations done (excluding TKES?)</li> <li>Are there any common evidence-based instructional strategies used during delivery?</li> <li>How are learning targets created?</li> <li>How do students know if they have mastered the learning target?</li> </ul>	Routine use of processes that facilitate instructional delivery centered on student engagement, student feedback, differentiation, student self-monitoring, and clear expectations for student success.
3	CI-3 Teacher T IC/AP	Describe how student achievement data is used to plan instruction.	<ul> <li>How and when is data reviewed?</li> <li>Are there common expectations around data usage?</li> <li>How is instruction changed due to data review?</li> <li>Do students monitor their own data? How?</li> </ul>	Routine use of processes to monitor student achievement through a balanced system of assessments. Routine use of processes to enhance and support individual learning needs based on assessment data.
4	CI-4 Teacher IC/AP Principal	How do you know that the work accomplished in collaborative planning is translated into effective instructional delivery?	<ul> <li>Do administrators attend CP, who gives feedback on lesson planning?</li> <li>Who reviews lesson plans?</li> <li>How often are focus walks done and the data reviewed?</li> </ul>	Routine use of processes to monitor collaborative planning and instructional delivery. Routine use of processes to use monitoring data to drive school improvement work.
5	EL-1 Principal LT Counselor	What does the school do to focus the climate and culture on learning?	<ul> <li>Describe the school climate?</li> <li>Is there a focus on protecting instructional time?</li> <li>Does the master schedule create enough time to teach the standards?</li> </ul>	Routine use of processes to protect instructional time and to focus all stakeholders on learning.



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6	EL-2 Teacher LT	How is the staff given opportunities to be a part of the decision-making process?	<ul> <li>How is the faculty and staff involved in decision making and problem solving for the school?</li> <li>What is process for teachers in a non-leadership role to express their concerns and opinions?</li> <li>What is the leadership team's role in decision-making?</li> </ul>	Routine use of processes to build capacity of all stakeholders
7	EL-3 Principal IC/AP	What does the school do to reduce the variability of instruction across all classrooms?	<ul> <li>How often are focus walks conducted?</li> <li>How does the school use the data from the focus walks?</li> <li>Do teachers get to observe other teachers?</li> <li>Is there a process for tiering teachers for support?</li> <li>What supports are in place for teachers who are not meeting expectations?</li> <li>Do you have model classrooms?</li> </ul>	Routine use of processes to improve planning and delivery of instructional across all content areas, to encourage and celebrate strong instruction, and to consistently focus improvement efforts on weak instruction.
8	EL-4 Teacher LT IC/ AP	Describe the primary resources available to support effective instruction.	<ul> <li>Do you have the resources you need for teaching the GSE with quality and fidelity?</li> <li>Is there a process for obtaining resources and who monitors usage?</li> <li>Are the resources or programs you are currently using aligned to the GSE and accurately predict performance on the milestones?</li> </ul>	Routine use of processes to plan, direct, and monitor the effective use of resources to support increased student achievement.
9	EL-5 Principal LT	How does the school intentionally and effectively improve its systems and processes?	<ul> <li>What is the role of the leadership team at this school?</li> <li>Describe a typically meeting?</li> <li>How often do you meet?</li> <li>What data does the leadership team use to improve the school's systems? How are problems solved and decisions made? What does the LT monitor monthly?</li> </ul>	Routine use of processes to monitor and improve systems, structures, and processes.
10	PC-1 <mark>Principal</mark>	How does the school vet and hire teachers who will have a positive impact on student achievement?	<ul> <li>What are the hiring processes at the school?</li> <li>How do you recruit quality teachers?</li> <li>Who participates in the interview process?</li> </ul>	Routine use of processes to recruit, interview, and hire staff.
11	PC-2 <mark>Teacher</mark> IC/ AP	How is the growth of the staff's knowledge and skills intentionally addressed?	<ul> <li>How are professional learning topics decided? Who delivers the Professional learning?</li> <li>Who monitors the implementation of the PL? How do you know if it is</li> </ul>	Routine use of processes to implement and monitor a professional learning system that



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			working? Does everyone attend the PL or is it differentiated?  • Do you have a PL calendar?	supports specific and targeted teacher needs.
12	PC-3 Principal LT	What is in place to support the placement and retention of staff?	<ul> <li>How do you recognize teachers and staff?</li> <li>What incentives are there for teachers to want to stay here and work?</li> <li>What supports are in place for teachers needing extra support in the classroom?</li> </ul>	Routine use of processes to support the development, placement, and retention of high-achieving staff.
13	PC-4 Principal LT IC/AP	How does the school facilitate effective, data-driven collaboration?	<ul> <li>What are the expectations for PLC/collaboration here?</li> <li>How is the collaboration monitored for improved teacher quality and student outcomes?</li> </ul>	Routine use of processes to effectively collaborate as a professional learning community to enhance collective performance.
14	FCE-1 Principal T Counselor	How does the school connect the larger community to student learning and the work of school improvement?	<ul> <li>Does the front office welcome parents and community members?</li> <li>How does the school get the community/parents involved at the school?</li> </ul>	Routine use of processes to establish a positive learning environment and to engage the larger community as active participants in the life of the school.
15	FCE-2 <mark>Teacher</mark>	How does the school engage in two-way communication with the community?	<ul> <li>What are the communication expectations here?</li> <li>How often does it occur?</li> <li>How can parents communicate with you?</li> </ul>	Routine use of processes to communicate effectively and regularly.
16	FCE-5 Principal	How is leadership shared with the larger community?	<ul> <li>How are families/community members involved in the decision-making policies of the school?</li> <li>Are parents on the school leadership team?</li> <li>Do you have a PTA/PTO, or school council?</li> </ul>	Routine use of processes to educate and empower the larger community to partner with the school guide the work of school improvement.
17	FCE-6 LT, Principal Counselor	What expanded learning, community services and civic participation opportunities are available to students?	<ul> <li>What community organizations support the school and how?</li> <li>Do you have access to business partners that help meet the needs of your students? How can you increase these partnerships and create more opportunities to support students?</li> </ul>	Routine use of processes to collaborate with the larger community to expand learning opportunities and services for students.



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18	SLE-1 <mark>Principal</mark>	How does the school support orderliness and safety?	Do you feel safe at school? Is the school clean in all areas?	Routine use of processes to maintain order and safety in ways that maximize student learning and staff effectiveness.
19	SLE-2 Teacher Principal LT IC/ AP Counselor	How does the school support the needs of the whole child?	<ul> <li>What is your process to identify and support students who are not meeting expectations?</li> <li>What does the RTI process look like at the school?</li> <li>Do you have a MTSS that effectively meets the needs of students?</li> <li>How are students supported emotionally?</li> <li>How many counselors and what is their role?</li> <li>How does the counseling staff promote academic success?</li> </ul>	Routine use of processes to provide a multi-tiered system of supports for individual students.
20	SLE-2 Counselor	Middle and high school: How does the counseling staff support college and career readiness?	<ul> <li>How does the counseling department advise students on college and career opportunities?</li> <li>How does the counseling department provide support to students that are in need or request college and career support?</li> </ul>	Routine use of processes to provide individual/groups of students with academic, behavior, and career services.
21	SLE-2 Principal IC/ AP Counselor	High school: Describe the process used by the school to improve the school's graduation rate.	How does the counseling department and/or graduation coach monitor student course completion as it relates graduation rate?	Routine use of processes to increase the number of students graduating within four years, followed by five years.